Ohio's Efforts to Scale a Statewide Initiative Awarding Credit for Industry Credentials

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Acknowledgements

Our Funders

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Our Teams

ODHE team: Nikki Wearly, Ben Parrot, Holly Hall

RAND team: Jenna Kramer, Jonah Kushner, Elaine Leigh, Chris Doss



We have several aims for today's session

- Provide an overview of Ohio's credit for industry recognized credential initiative (ITAGs) and broader credit articulation framework
- Offer six lessons learned for states and systems implementing similar policies
- Illustrate the value of a policymaker-researcher partnership
- Learn from you about your statewide credit for industry recognized credential efforts



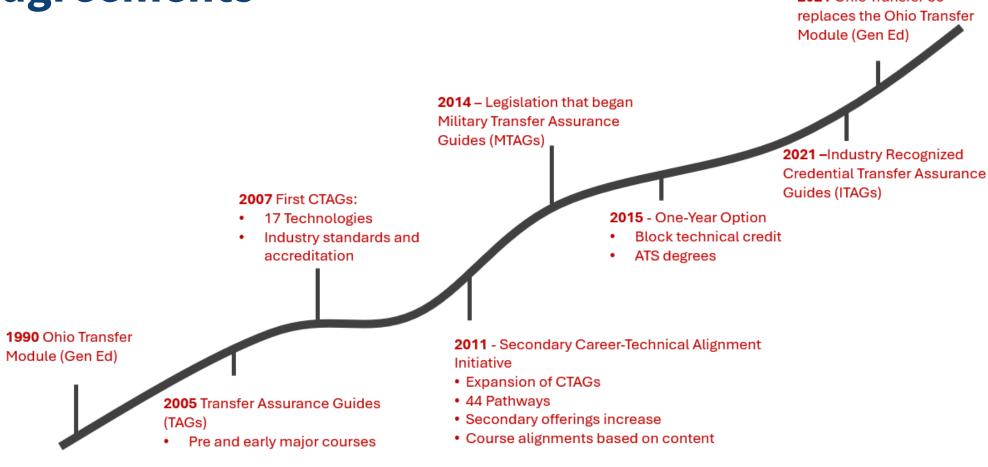
Ohio's postsecondary institutions are independent, but the state prioritizes collaboration

- 22 community and technical colleges, 14 public universities with independent authority over credit articulation
- Culture of statewide collaboration between the General Assembly, institutions, and the Ohio Board of Regents
- Ohio Transfer Promise
 - All Ohio Public Institutions of Higher Education promise to follow Ohio's statewide transfer initiatives and value transfer students as part of their institutional mission.



Ohio has a long history of statewide articulation agreements

2021 Ohio Transfer 36



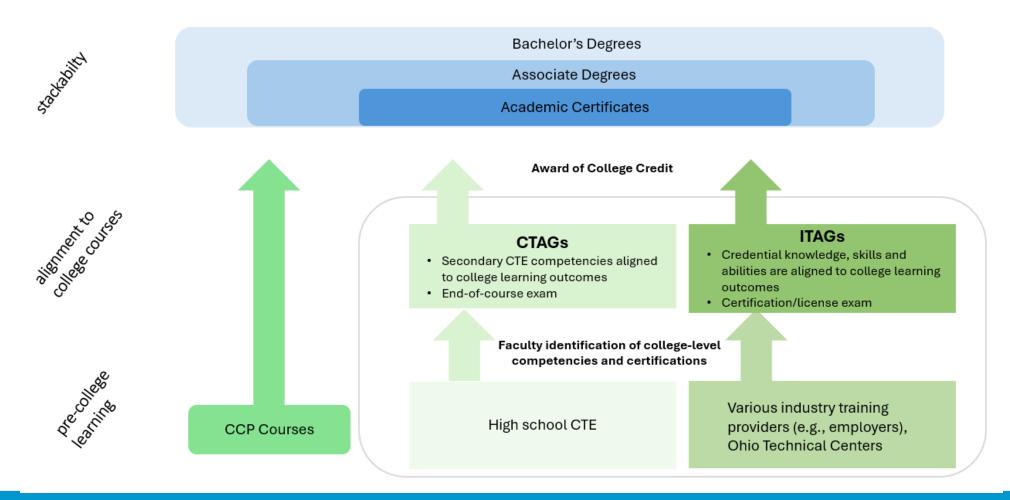


The state's different initiatives target different types of students and programs

| Initiative | Audience | Purpose | Where learning happens |
|---------------------|-------------------------------------|--|-------------------------------------|
| TAG | College transfer students | To ensure applicability of community college and university courses to degrees and certificates | Community colleges and universities |
| CTAG | High school students | Award specific college course credit for career-tech courses that have been evaluated and approved by college faculty | High schools and career centers |
| ITAG | Adults holding industry credentials | Award specific college course credit for industry-recognized credentials that have been evaluated and approved by college faculty | Anywhere |
| One-Year Option* | Adults receiving technical training | Specified in Ohio law, OTC students receive 30 hours of technical credit towards a technical associate degree for completed 900+ clock hour programs that have at least 1 credential | Ohio Technical Centers |



These opportunities can offer better onramps into and through college certificate and degree programs

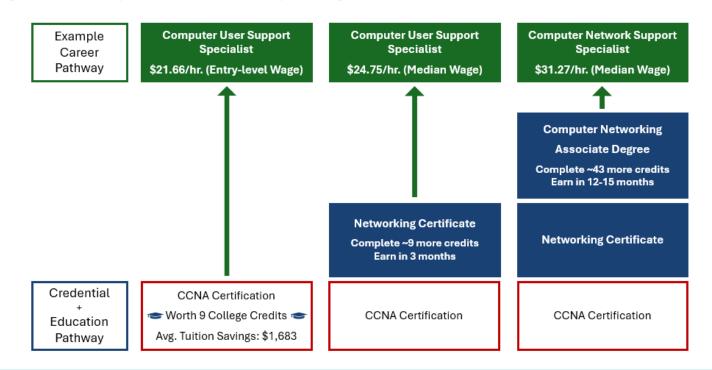




We are building pathway maps that demonstrate the value of statewide credit for prior learning

Get College Credit for Your
Cisco Certified Network Associate (CCNA) Certification!

A college certificate or degree can increase your earning potential and job opportunities. The map below shows an example of how your CCNA certification may count toward a certificate and associate degree at an Ohio public college or university. Use this search tool to see which colleges offer credit for your certification and then your college of interest for more information.





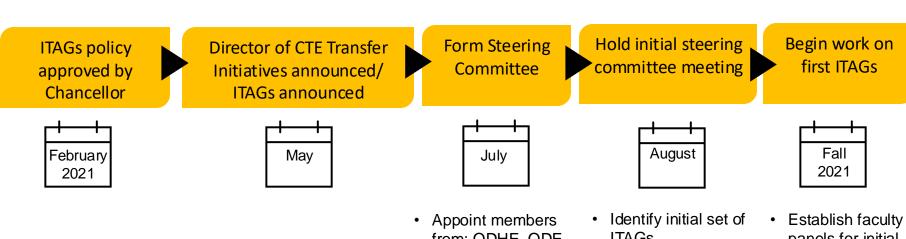
Today's discussion will focus on the newest initiative, statewide credit for industry credentials

- ITAGs: A statewide transfer initiative that guarantees the award of college level credit to students earning agreed upon industry-recognized credentials.
- Credit is awarded:
 - Regardless of where the credential is earned
 - For specified courses deemed equivalent by faculty
- Aims of the initiative:
 - Recognize that learning can be validated by an industry-recognized credential
 - Reduce variability in transfer credit evaluation and application
 - Provide students and employers a more unified college credit and credentialing system that recognizes learning outside of the classroom



ODHE began its efforts to establish ITAGs in 2021

Pursue Opportunities for funding to support initiative



- from: ODHE, ODE, colleges, universities, OTCs, and industry
- Begin recruiting faculty

- **ITAGs**
- Faculty recruitment and selection
- panels for initial **ITAGs**



ODHE identified many components to designing and implementing ITAGs

Governance

- Chancellor
- OATN Oversight Board
- ITAG Steering Committee
- Alignment Panels



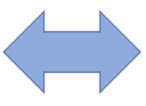
Policy and Procedures

 ITAG Policy (effective Feb 2021)



Alignment Process

- Establishing the equivalencies of 3rd party industry recognized credentials to collegelevel credit
- 5 Step Process



Technology

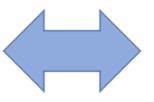
- Course Equivalency Management System (CEMS)
- Review of Equivalencies
- Official Database
- Establish ITAG tracking for research





Awareness and Promotion

 New, wide-ranging outreach strategies



Research

- Research effectiveness of ITAGs and ITAG policy
- Research effectiveness of new strategies of outreach/promotion



Student Enrollment in ITAGs

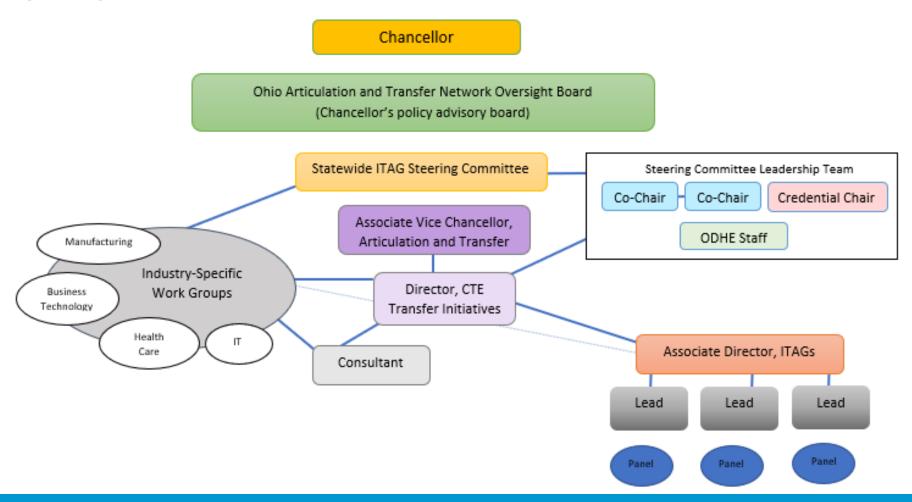
 Documentation of the Entire ITAG Process leading to a 'Playbook' to be shared with other states

Staffing

- Director of Career-Technical Education Transfer Initiatives
- Alignment Coordination
- Faculty Leads for ITAG Development
- Technology
- Administrative Services



ODHE identified groups and individuals to lead the work





ODHE has approved more than 30 ITAGs across different fields

| Engineering & Manufacturing | Programmable Logic Controllers* Hydraulics and Pneumatics* Computer Aided Design* Shielded Metal Arc Welding Gas Tungsten Arc Welding Gas Metal Arc Welding Industrial Robotics |
|-----------------------------|---|
| Business Technology | Microsoft PowerPoint Associate Microsoft Excel Associate Microsoft Word Associate Microsoft Access Expert |
| Healthcare | Licensed Practical NurseParamedic-to-RN |

| Information Technology | Cisco Certified Technician Cisco Certified Network Associate CompTIA Network+ CompTIA Security+ EC-Council Certified Ethical Hacker |
|---------------------------|---|
| Transporta- tion | FAA Private Pilot Airplane License ASE Automobile & Light Truck Certification |
| Other | Child Development AssociateServSafe ManagersUAS Safety Certification Level 1 |

^{*}More than one credential has been approved in these areas. ODHE approved 3 Programmable Logic Controllers certificates, 3 Hydraulics and Pneumatics certificates, and 4 Computer Aided Design certificates.



ODHE will continue its efforts to scale ITAGs

 Ensure alignment of ITAG with the state's broader initiatives around workforce development

Continue to engage in direct collaboration with industry partners

Build student awareness of and interest in educational Opportunities



ODHE partnered with RAND to build evidence around the initiative

| Aims | To support effective implementation and scaling of ITAGs and CTAGs within Ohio; to build evidence to inform policy and practice in other states |
|-----------------------------|--|
| Funders | Lumina Foundation, National Science Foundation |
| Timeline and key activities | Supporting design and launch (2021-2023): Conduct a literature review, data analysis, and interviews with key state, institutional, and industry stakeholders to support equity-focused implementation and help to build an evidence-based outreach plan. Supporting and assessing implementation (2023-2026): Conduct surveys and interviews of learners and collect data from the state and institutions to inform and track outreach approaches, improve college intake processes, and better understand the experiences of the individuals targeted by these initiatives to inform improved take-up and success |



RAND and ODHE have identified six lessons from the work so far

- 1) Use an inclusive and faculty-driven process.
- Choose credentials where individuals can benefit most from the opportunity.
- 3) Use many messengers to let individuals know that their industry credentials can get them college credit.
- 4) Use simple messages and communication tools to get the word out.
- 5) Make intake processes at community colleges and universities as streamlined and systematic as possible.
- 6) Track data to assess and improve the initiative.



Lesson 1: Use an inclusive and faculty-driven process

Why it is important

- Ohio is a decentralized higher education system, so awareness and buy-in among leadership and staff at individual institutions is important.
- Industry credentials are overseen by independent third-party providers, so coordination with these partners is necessary.

- Long-standing structure of faculty panels driving articulation agreement design
- Intentional involvement of industry partners throughout the process
- Partnership with RAND to gather evidence on learner, institutional, and industry perspectives



Lesson 2: Choose credentials where individuals can benefit most from the opportunity

Why it is important

- Statewide credit for learning agreements take time, so it is important to prioritize those with the most value added, e.g.,
 - Industry credential aligned with a college certificate or degree program
 - College credential is in-demand and leads to good job
 - Industry credentials held by historically underserved groups

- Intentional, data-driven process of prioritizing credentials (e.g., race/ethnicity of industry credential-holders, college credential aligned with in-demand job)
- Partnership with RAND to build evidence on individuals who might benefit from ITAGs



Lesson 3: Use many messengers to get the word out about the opportunities

Why it is important

- Take-up of credit for prior learning has historically been low
- Credit for prior learning outreach is typically targeted to those already enrolling, limits opportunities to increase enrollment
- Industry credential-holders are spread across the community and get education and training info from a wide range of sources

- Partnership with RAND to build broad outreach plan and evidence on different outreach approaches
- Investment in a range of different outreach efforts, e.g., website, info sessions for various stakeholders, social media, newspaper marketing, pathways maps for institutions



Lesson 4: Use simple messages and communication tools

Why it is important

- Credit for prior learning is complex, and individuals don't necessarily need to understand all of the details
- Communication around opportunities may be more effective if tied to topics that motivate enrollment, like job opportunities, or saving time and money on college

- Partnership with RAND to build evidence on the best approaches to messaging
- Incorporated simple messaging into various outreach efforts, e.g., website, info sessions, media and marketing, pathways maps

Lesson 5: Ensure intake processes at colleges are streamlined and systematic

Why it is important

- Colleges are the main players in providing outreach to prospective and current enrollees about credit for prior learning and establishing the process to recognize that credit.
- Evidence suggests that processes can often be complex and opaque for students, and that colleges can do more to streamline them

- ODHE provided information and training to institutional leaders and staff on ITAG policies and verification processes
- RAND is working with Ohio institutions to identify and share out promising approaches to intake



Lesson 6: Track data to assess and improve the initiative

Why it is important

- Tracking information on implementation and outcomes can help to improve the way initiatives are delivered
- Policies and processes require time and resources, and it's important to understand the return on investment

- Trainings for institutions on how to code new credit opportunities in the Higher Education Information systems
- Ongoing internal review of data to assess take-up
- Partnership with RAND to build evidence to inform the implementation of the initiative



Now we'd like to hear from you

Are you rolling out similar initiatives in your state?

What successes and challenges have you faced?

 Do these lessons learned ring true? Do you have others?



Some key takeaways around Ohio's efforts to award credit for industry credentials

- Springboard for attracting "some college no degree" students
- Can provide the bridge between career technical programs and college degree or certificate programs
- Need to closely align to program/career pathways (i.e., lead to somewhere)
- Provides opportunity to link faculty and industry
- Future step: Collaborative design of industry recognized credentials for emerging industries



Thank you!

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Ohio ITAGs Website



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