Registration, Breakfast, and Networking









### **Building Resilience and Success**

State and System-Level Mental Health Innovations with SHEEO & JED

2025 Convening April 23-24, 2025 Kimpton Hotel Monaco Baltimore

This project was made possible with funding from The Lumina Foundation.

## Address to the States: SHEEO Mission on Student Mental Health and Attainment



Dr. Robert Anderson
President
State Higher Education Executive
Officers Association (SHEEO)

## Reflections and Lessons from the SHEEO-JED Student Mental Health Learning Community



Dr. Zainab Okolo
Senior Vice President of
Policy, Advocacy & Government Relations
The Jed Foundation (JED)



Sakshee Chawla
Senior Policy Analyst
State Higher Education Executive
Officers Association (SHEEO)









Reflections and Lessons from the SHEEO-JED Student Mental Health & Wellness Learning Community

#### SHEEO + JED: A Strategic Partnership

- Student Mental Health and Wellness Learning Community launched in Fall 2023 in response to member feedback on the growing student mental health crisis
- Addresses mental health challenges including those intensified by COVID-19 (e.g., isolation, disconnection, limited support)
- Brings together state leaders, institutions, and cross-sector stakeholders
- Focuses on sustainable and scalable mental health strategies
- Aligns mental health with statewide strategic plans, student success, and public health goals

#### State Selection Process

#### **State Selection Process**

- SHEEO invited its members to submit proposals using a request for proposal process to foster broad national engagement
- Received an overwhelming number of strong applications, demonstrating widespread commitment
- Selected a cohort of five states based on their commitment to coalition-building, alignment to state priorities, system-scaled planning, and sustainable funding strategies
- Representatives include higher education agencies, public health agencies, institutional, and non-profit leaders

## Learning Outcomes

#### Critical Elements for Successful Outcomes



- Support and engagement from senior leadership
- Commitment to long-term strategic planning for sustainability
- A shared vision that student well-being is everyone's responsibility and linked to student and institutional success
- Diverse voices from various stakeholders participating in the process

#### State Perspectives

#### Arizona

- Expanding its Student Well-Being Workgroup to embed mental health priorities within the Arizona Board of Regents
- Aligns student mental health efforts with the Healthy Tomorrow Initiative and statewide workforce development goals
- Takes a holistic approach, linking student well-being to workforce readiness
- Promotes continuity across education stages and supports a resilient, prepared workforce



#### Arizona in the Media

Health and medicine

Leading the way in wellness: ASU highlighted in The Princeton Review's 2025 Mental Health Services Honor Roll



Arizona Board of Regents prioritizes student mental health with new well-being workgroup

Expanded focus on mental health and wellness to inform policy, guide university resources

October 3, 2024



#### Brave to Ask

ABOR, Arizona one of five states working together to advance student mental health and wellness

September 12, 2024 By JASON GONZALEZ

#### Louisiana

- Embedding mental health into higher education through partnerships with the Louisiana Department of Health (LDH) and local health offices
- Prioritizes training campus staff in mental health intervention
- Emphasizes sustainable funding for longterm impact
- Focuses on continuity and collaboration to support systemic student well-being



#### Louisiana in the Media

Louisiana representative calls for enhanced mental health services at colleges











May 3, 2024

SHEEO and JED convene top policy leaders for system-wide mental health progress

NEWS

Key voices in higher education policy and mental health gathered in Minneapolis to discuss progress and potential for student wellness.

Free virtual mental health services for Louisiana residents in rural areas

by: Dominique Woods Posted: Mar 31, 2025 / 06:40 PM CDT Updated: Mar 31, 2025 / 06:40 PM CDT

#### Oregon

- Advancing data-driven mental health policy through a state-level advisory board
- Uses findings from a statewide student mental health survey to guide decisions
- Plans to implement regular mental health assessments across campuses
- Aims to strengthen culturally responsive services
- Focuses on building a responsive, equitable mental health framework for diverse student needs



#### Oregon in the Media

Home / Community vitality / Health outreach

OSU Extension enhances mental health support for rural Oregonians

@ English | Español

Jan 2025

#### KOTEK TESTIFIES, SEEKS MENTAL **HEALTH WORKFORCE** DEVELOPMENT DOLLARS

MARCH 19, 2025

HEALTH GOVERNMENT

#### Oregon Health Authority wants to expand health care, mental health access to cut inequities

State officials released a plan for the next three years in its drive to eliminate inequities by 2030

BY: BEN BOTKIN - AUGUST 6, 2024 5:25 PM











#### Pennsylvania

- Advancing student mental health through the PA MASLOW network
- Focuses on strengthening transitions between K-12 and higher education
- Integrates insights from the Higher Education Suicide Prevention Coalition (HESPC)
- Aims to bridge support gaps during key educational transitions
- Committed to a seamless, consistent network of care from early education to postsecondary



#### Pennsylvania in the Media

Philadelphia JED Campus Cohort Convenes to Emphasize Promising Practices

Temple designated as Certified Suicide Prevention Institution of Higher Education in Pennsylvania

The university has been recognized for its mental health and suicide prevention and post-intervention resources and services on and off campus. Shapiro Administration's
Historic Investments in K-12
Public Education Help School
District of the City of York Hire
More Staff, Add Valuable
Resources & Programs

The School District of the City of York received more than \$122 million in state funding under the 2024-25 bipartisan budget -- a nearly \$30 million increase compared to the year before Governor Shapiro took office.

January 24, 2025

#### **Texas**

- Integrating mental health into its Building a Talent Strong Texas strategy
- Links mental health support with educational and workforce development goals
- Envisions seamless support across all educational pathways
- Aligns mental health efforts with state attainment and workforce needs



#### Texas in the Media

Education

#### Texas A&M-San Antonio program equips school staff to administer mental health first aid

Texas Public Radio | By Camille Phillips Published November 22, 2024 at 11:32 AM CST







Texas Wesleyan's counseling program extends mental health services beyond student body











Do-it-yourself mental health: Community college students band together to pitch solutions

Students from Texas and across the country are getting help to generate new ideas for campus support systems — and to turn those ideas into reality.

BY OLIVIA SANCHEZ, THE HECHINGER REPORT MARCH 27, 2025 5 AM CENTRAL

# Looking Ahead: Expanding the Table and Sustaining the Work

## Building Forward: Broadening Participation and Strengthening Progress

- Sustaining momentum with our 2023–2024 learning community: SHEEO and JED plan on supporting our inaugural cohort by identifying opportunities to advance their successes and share progress.
- **Expand to new states to grow the coalition:** Building on our strong foundation, we hope to welcome a new cohort of states in 2025 as expanding the table will allow us to broaden the reach of our work.

## Building Forward: Broadening Participation and Strengthening Progress

- Broaden cross-sector partnerships and voices at the table:
   SHEEO and JED aim to continue engaging leaders from public health, workforce development, and community organizations to strengthen the network and create more holistic solutions.
- Deepen shared learning and resource exchange across cohorts: Cross-state learning remains a core priority as SHEEO and JED foster an active exchange of insights and strategies by developing shared tools, stories of impact, and scalable practices.

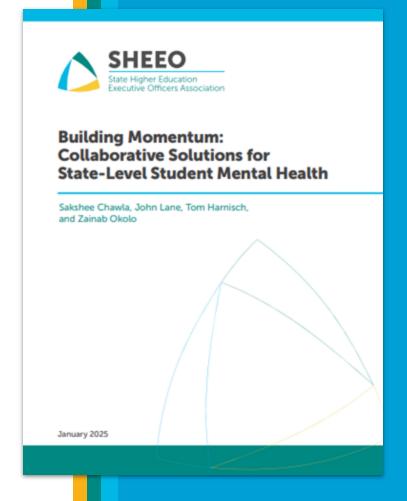
#### Long-Term Impact for Mental Health

- Build a sustainable, coordinated system of care for student mental health
- Transform isolated efforts into statewide, lasting structures
- Develop funding streams, data systems, and cross-sector partnerships
- Strengthen the network of informed state leaders
- Advance equity, access, and national momentum around student mental health
- Expand data collection on behavioral mental health
- Ensure permanent mental health state appropriations

#### Read the full report:



Scan the QR code or visit: https://bit.ly/BuildingMomentum\_Report



## ThankYou





## Student Mental Health Advocacy in the New Administrative Climate



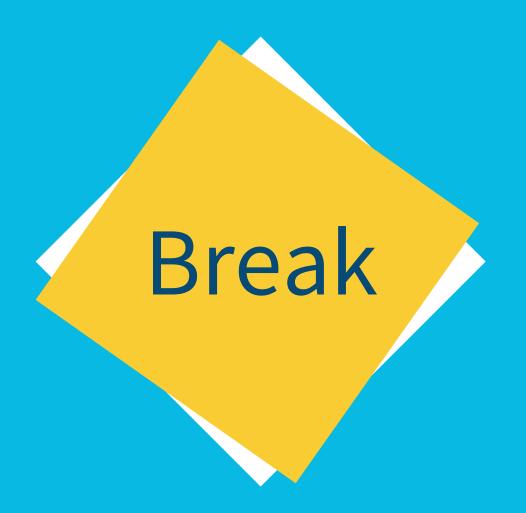
Steven Bloom
Assistant Vice President
Government Relations
American Council on Education (ACE)



**Dr. Tom Harnisch**Vice President for
Government Relations
State Higher Education Executive
Officers Association (SHEEO)



Dr. Zainab Okolo
Senior Vice President of Policy,
Advocacy & Government Relations
The Jed Foundation (JED)



## Innovative Approaches to State-Level Mental Health Initiatives



**Dr. Allison Smith**Assistant Commissioner for
Student Health and Wellness
Louisiana Board of Regents



Crystine Miller
Director of Student Affairs
and Student Engagement
Office of the Commissioner
of Higher Education
Montana University System



Dr. Laurel Ballard
Deputy Director and
Chief Academic &
Student Services Officer
Wyoming Community
College Commission



Sakshee Chawla
Senior Policy Analyst
State Higher Education Executive
Officers Association (SHEEO)

# Overcoming Challenges in Mental Health Policy Implementation





Your State:		

State-Based Breakout Sessions: Overcoming Challenges in Mental Health Policy Implementation

Based on this morning's panels and case studies, list key challenges your state faces and reflect on how other states approach these.

#### Part 1: Learning from Cross-State Experiences

in the first part of this session, use the prompts below to engage with members of different state teams. Each group will be assigned one of seven challenges to advance student mental health and wellness.

What are the primary mental health policy challenges in your state?

How are different states approaching this challenge? Consider the following questions:

- · Which states have addressed this?
- · What resources or partnerships did they leverage?
- · What barriers did they overcome?

Time To Reflect:
Successful Policy
Changes or Solutions

#### Common Mental Health Policy Challenges:

- 1. Funding and budget constraints
- 2. Lack of workforce capacity (trained mental health professionals)
- 3. Stigma surrounding mental health
- 4. Disparities in access across different communities (urban vs. rural)
- 5. Fragmentation of services and policies across campus(es)
- 6. Legislative and political roadblocks
- 7. The challenge of data collection and evaluating policy/program impact

#### Common Mental Health Policy Challenges:

- 1. Funding and budget constraints (1 & 8)
- 2. Lack of workforce capacity (trained mental health professionals) (2 & 9)
- 3. Stigma surrounding mental health (3 & 10)
- 4. Disparities in access across different communities (urban vs. rural)
- 5. Fragmentation of services and policies across campus(es)
- 6. Legislative and political roadblocks (6 & 11)
- 7. The challenge of data collection and evaluating policy/program impact

#### Apply Lessons to Your State Team

- Which did you find interesting?
- Which could be applicable to your state?
- Are there solutions that are a lighter or heavier lift?
  - How could they be adjusted to fit the needs and constraints of your state?

# Debrief

- One priority policy solution
- One key resource or partnership identified
- One insight that reshaped your thinking



# Take Care of Yourself

We recognize that during this convening, we will cover topics that can cause strong, complicated emotions or thoughts.

If you feel uncomfortable at any point:

- Please take a break and return when you feel you are ready.
- Reach out to a resource for support.
  - Call, text, or chat the 988 Suicide & Crisis Lifeline.
    - The lifeline is available 24/7 and is staffed by trained crisis counselors who can help.
  - Text HOME to 741-741 from anywhere in the United States, anytime.
    - Text AYUDA for support in Spanish.

# Funders Greeting: Lumina Foundation



**Dr. Michelle Asha Cooper**Vice President for Public Policy
and Executive Director
Lumina Foundation

# The Role of Data in Transforming State-Level Mental

Health Policy and Practices



Sasha Zhou

Principal Investigator Healthy Minds Network Assistant Professor in the Department of Public Health Wayne State University



**Elise Newkirk-Kotfila** 

Assistant Vice President for Strategy and Partnerships Student Affairs Administrators in Higher Education (NASPA)



Dr. Lisa Clemans-Cope

Senior Research Fellow Health Policy Division Urban Institute



**Hollie Chessman** 

Director & Principal Program Officer Education Futures Lab at the American Council on Education (ACE)



Moderator

### Michelle Mullen

Senior Vice President and Chief Design & Impact Officer The Jed Foundation (JED) JED's Comprehensive Approach

Our Comprehensive Approach promotes mental health and sustainable change.

The Model					
Build Resilience	Life skills Connectedness				
Early Intervention	Identify students at-risk Help-seeking				
Clinical Services	Access to care Crisis management				
Safety Measures	Means safety				



### Do Schools That Follow the Model See Better Outcomes?

- We measure how well each school implements their strategic plan at the start and end of their JED Campus program.
- We ran analyses linking school strat plan fidelity (SPF) to student outcomes.
- We found schools that followed JED's model more closely saw better student outcomes.

Higher SPF scores were modestly associated with student mental health outcomes:

- Lower depression (PHQ-9)
- Lower anxiety (GAD-7)
- Lower suicidality (ideation, planning, attempt)
- Higher flourishing (Diener)

# Building Cross-Sector Collaborations for System-Level Impact



**Chad Sampson**Executive Director
Arizona Board of Regents



**Elson Nash**Strategic Partnerships Lead Consultant
Education Commission of the States



**Dr. Ryan Z. Maltese**Associate Vice President for
Student Success and Retention
Morgan State University



Christina Sedney
Director of Policy and Strategic
Initiatives, Policy Analysis and
Research
Western Interstate Commission for
Higher Education (WICHE)

Moderator



# Introducing the ACE Policy Toolkit

The American Council on Education (ACE)



# Engaging State Policymakers to Support College Student Mental Health

American

A Resource Guide for Campus Leaders

**Building Resilience and Success: State and System-Level Mental Health Innovations with SHEEO & JED** 

Heidi Tseu, Assistant Vice President, National Engagement Ngan Nguyen, Government Relations Associate



As the major coordinating body for the nation's colleges and universities our strength lies in our diverse membership of more than 1,600 colleges and universities, related associations, and other organizations in the United States and abroad.

ACE is the only major higher education association to represent all types of U.S. accredited, degree-granting colleges and universities. Our members education two out of every three students in all accredited, degree-granting U.S. institutions.

#HigherEdBuildsAmerica

# Navigating the States in 2025



# Office of National Engagement

Division of Government Relations and Community Engagement



**Advocate** 

Build and empower member communities to strategically engage on state public policy



**Create** 

Develop the infrastructure to convene and grow a national network of member communities advancing state policies



**Educate** 

Affirm and strengthen public trust by fostering awareness about the role and value of postsecondary degrees

# Purpose of the Toolkit

- Designs to equip institutional leaders, staff, and students with knowledge and resources to advocate for increasing state support and funding for college student mental health.
- Provides communication guidance, relevant resources, and talking points to serve as a tool to engage with state policymakers.
- Offers specific examples that illustrate how campuses have partnered with states to find innovative solutions.



# Data Tools to Inform Advocacy Efforts

- Healthy Minds Network Return on Investment Calculator for College Mental Health Services and Programs.
- National College Health Assessment.
- The Healthy Minds Study Student Survey.
- The Hope Center Student Basic Needs Survey.
- The Wellbeing Improvement Survey for Higher Education Settings.
- The Wellness Culture and Environment Support Scale from the National Consortium for Building Healthy Academic Communities.
- The Well-Being Assessment from the American College Health Association.

### **Communication Tools**

To assist with state-level engagement, the following three sets of talking points can be adopted in advocating for student mental health.



**Talking Point 1** 

The Case for Investing in College Student Mental Health



Talking Point 2

Addressing College Student Mental Health Through State Funding



**Talking Point 3** 

Facilitate the Use of Telehealth to Address Gaps in Access to Behavioral Health Services



# State-Level Advocacy Examples and Scalable Opportunities

- Expanding access to mental health services.
- Growing the pipeline of mental healthcare professionals in the state.
- Streamlining student access to financial support and reducing basic needs insecurity.
- Expanding state-level solutions for interstate telehealth services.
- Increasing state funding.
- Coordinating state-level advocacy partnerships.

### **State Examples:**

- In 2024, Massachusetts Governor issued through the Behavioral Health Trust Fund \$12.4 million to 37 colleges and universities in support of behavioral health students completing unpaid internships and field placements.
- In 2024, South Louisiana
  Community College (SoLAcc)
  received \$477,937 in funding from
  the Louisiana Department of Health
  to expand mental health services.

# Resources: State Mental Health Advocacy Coalitions and Networks

In planning for your state-level mental health advocacy, consider connecting with the following coalitions and networks. These organizations can support and strengthen your efforts through collaboration, shared resources, and potential strategic partnerships.

- Active Minds Chapters
- The Hope Impact Partnership
- Mental Health America
- National Alliance on Mental Health
- Inseparable



### **ACE Mental Health Coalition**

**Active Minds** 

American College Health Association

American Psychological Association

Association of Jesuit Colleges and Universities

American Association of State Colleges and Universities

Association for University and College Counseling Center Directors

**Healthy Minds Network** 

Today's Students Coalition

The Hope Center for Student Basic Needs

The JED Foundation



Creating a Shared Vision and Statewide **Action Plans for** Holistic Mental Health Policies





Your State:	

Workshop: Creating a Shared Vision and Statewide Action Plans for Holistic Mental Health Policies

By the end of the session, your team will have a unified vision state, 2-3 priority goals, drafted strategies and concrete next steps for implementation.

#### Part 1: Defining Our Vision

First, write down your vision for mental health in the left column. Next, connect with a colleague to learn their priorities. Identify how your vision aligns with their vision and write insights in the right column. Finally, engage in a disposition with your state team to build a shared vision.

My Vision for Mental Health	Colleague Vision for Mental Health
Shared State-Level Vision	•

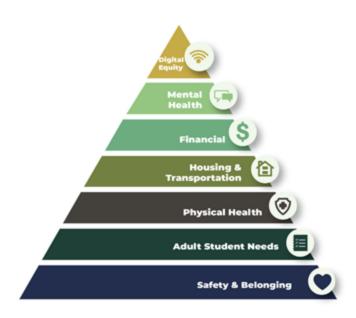
# What is Holistic Mental Health Policy?



# What is Holistic Mental Health Policy?

# PA MASLOW: A Hierarchy of Collegiate Basic Needs

Office of Postsecondary and Higher Education









Executive Officers Association	The Jed Foundation		
Your State:			
Workshop: Creating a Sh	ared Vision and Statewi	ide Action Plans for Holistic Mental Health Pol	licies
By the end of the session, y and concrete next steps for		fied vision state, 2-3 priority goals, drafted stra	tegie
	your vision aligns with	e left column. Next, connect with a colleague to their vision and write insights in the right column to build a shared vision.	
My Vision for Mental Hea	reh.	Colleague Vision for Mental Health	
Shared State-Level Vision			

# My Vision:

- Write out your vision in 1-2 sentences.
- What are 3 specific examples of policies or programs that encapsulate your vision?

# With a colleague:

- What did you both want to prioritize?
- Were there similarities in the programs or policies you desired?

# A Shared Vision

- Work with your state to identify existing resources to help make your shared vision a reality.
  - Which aspects are a lighter lift?
  - Which aspects are challenges?
  - How may you work through the challenges?
  - Are there challenges that require you to make adjustments to the vision?
    - Why?

# Debrief

# Section 2: Mapping Wins, Priorities, and Next Steps



Your State: \_\_\_\_



ward

## Wins

- What are we already doing great?
  - Individual College level
  - Systems Level
  - State Level

### **Team Reflection:**

Opportunities for Improvement & Immediate Next Steps







Your State:		_		_	

Workshop: Creating a Shared Vision and Statewide Action Plans for Holistic Mental Health Policies

#### Part 3: Drafting Strategies

Based on group discussion, each group will highlight their shared vision along with one priority for the team. Also, identify potential partners to engage and the timeline of this work.

Priority	Potential Strategies or Actions	Partners to Engage	Timeline (Short/Long Term)

#### Part 4: Sustaining Momentum

What supports or resources do we need to sustain progress? (e.g., technical assistance, funding, leadership buy-in, data, etc.)

ı

How will we stay accountable as a team? (e.g., check-ins, progress tracking, sharing updates with leadership.)

# **Priority Building:**

- Which component of mental health & well-being is both a priority and consensus building priority at the moment?
- Work to identify the top 3 priorities and strategies for your state.
- In the "Sustaining Momentum" section, jot down the supports or resources needed and identify accountability check-ins.

Section 3: Share-out!

## As a State Team:

- Post-it 1: Shared Vision
- Post-it 2: Top priority you're excited about
- Post-it 3: Next Steps

Thank you for your hard work!!

#### **Dinner Transition Break**

#### Reception, Dinner, and Fireside Chat:

#### The Future of Mental Health in Higher Education



**Dr. Robert Anderson**President
State Higher Education Executive Officers Association (SHEEO)



**Dr. Sanjay K. Rai**Secretary of Higher Education
Maryland Higher Education Commission

## Thank You





# Breakfast and Networking







## **Building Resilience and Success**

State and System-Level Mental Health Innovations with SHEEO & JED

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#### Welcome and Introduction



Dr. Zainab Okolo
Senior Vice President of
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The Jed Foundation (JED)

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  - Text HOME to 741-741 from anywhere in the United States, anytime.
    - Text AYUDA for support in Spanish.

## JED District Programs – A Comprehensive Approach to Mental Health



Dr. Tony Walker
Senior Vice President of
School Programs and Consulting
The Jed Foundation (JED)





#### The Jed Foundation

Protecting Emotional Health and Preventing Suicide for Teens and Young Adults





**Mission:** JED is a nonprofit that protects emotional health and prevents suicide for our nation's teens and young adults.

**Vision:** At JED, we envision a future where:

- Every high school, district, and college has a comprehensive system that supports student emotional health and reduces the risks of substance misuse and suicide.
- Teens and young adults are equipped with the skills and knowledge to help themselves and each other.
- Communities support awareness, understanding, and action for young adult mental health.
- Mental health is recognized as part of general health and wellness and is not associated with shame, secrecy, or prejudice.



































































































































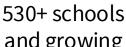




















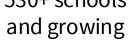












Campus



























LAMAR COMMUNITY

























#### JED Campus Programs

JED provides assessment tools, expert guidance, and customized technical assistance to support implementation of recommended practices in partnership with a campus-wide task force.



- JED Campus Four-year collaboration between JED and key stakeholders from across the campus community. <u>Exciting New Updates!</u>
- JED Campus Fundamentals An intensive, shortened, 18-month program
- System Cohorts Specific recommendations and action items for state system offices, in addition to running JED Campus to support their institutions.

## Enhancing Academic Persistence & Graduation

The investment in mental health and suicide prevention is an investment in academic outcomes.

For each additional year in JED Campus,

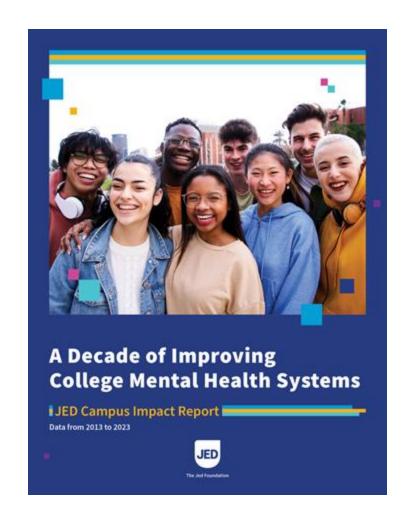
- Full-time retention rates increased
- 4-year and 6-year graduation rates significantly increased



#### Download the full report:



Scan the QR code or visit: bit.ly/JEDCampusImpact2024

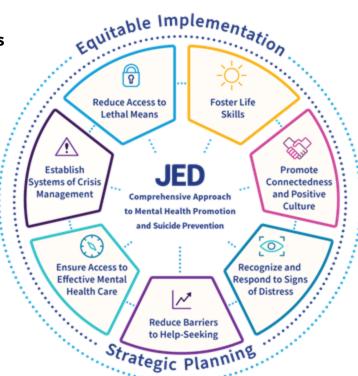


#### JED's Comprehensive Approach

Identify and limit access to dangerous means

Ensure the right policies and protocols are in place to manage crises

Promote high-quality, accessible services



Develop independent living skills, social and emotional skills, and resilience

Create opportunities and systems to notice someone who may be struggling

Reduce shame, secrecy, and misinformation so people will reach out for help

Create opportunities and systems to notice someone who may be struggling

Source: JED's Comprehensive Approach to Mental Health Promotion and Suicide Prevention

#### **Suicide Prevention**

At the time of program completion, students at JED Campus schools were:

10%
Less likely to experience suicidal ideation in the past year

13%
Less likely to make suicide plans in the past year

25%

Less likely to attempt a suicide attempt in the past year

(relative to the baseline, p<0.05)

Students at schools with greater levels of strategic plan progress have even lower probabilities of suicidal ideation, plans, and attempts.

## District Mental Health Initiative





#### District Mental Health Initiative

Overview

2 year partnership between JED and key stakeholders across the district community

District Mental Health Specialist (DMHS) supports implementation of recommended practices, in partnership with co-leads and district steering committee

Program follows 4 stages:

Strategic Planning

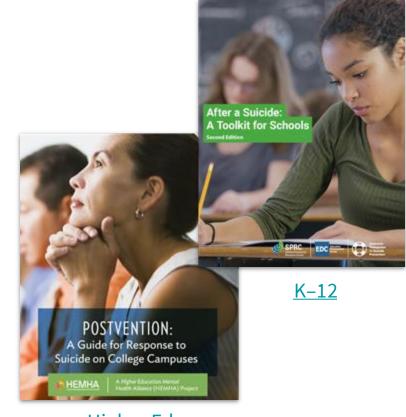
#### DMHI Program Timeline



#### Postvention

**Postvention** is an organized response to facilitate grief processing and healing in the aftermath of a death by suicide, to reduce other negative impacts of exposure to suicide, and to prevent suicide for those who are at increased risk in the aftermath of a suicide.

JED Postvention Consulting Services help schools across the country plan for effective postvention.



**Higher Ed** 

## Student Perspectives on Navigating Mental Health on College Campuses



**Carson Domey**Executive Director
Coalition for Student Wellbeing



**Hannah Corwin**Student
Georgetown University



**Takira Walker**Student
Howard University



Moderator

Martha Sanchez

Director of Policy

The Jed Foundation (JED)

## Advancing the Opportunity: Strategies in Promoting State-Level Engagement



John MacPhee
Chief Executive Officer
The Jed Foundation (JED)



Paula Robinson
Associate Director of
Student Success Opportunities
and Engagement
State Council of Higher
Education for Virginia



John Lane
Vice President of Academic
Affairs and Equity Initiatives
State Higher Education
Executive Officers
Association (SHEEO)



## Sustainable Funding Models for Mental Health and Wellness Programs



**Robyn Attebury Ellis** Senior Program Officer Crimsonbridge Foundation

Reginald D. Williams II



(Reggie)
Vice President of
International Health Policy
and Practice Innovations
The Commonwealth Fund



Ernest Ezuego
Strategy Officer for Federal
Policy
Lumina Foundation



**Natalie Grandison**Director of Higher Education and Strategy
Clark Foundation



Moderator

Dr. Zainab Okolo

Senior Vice President of Policy,
Advocacy & Government Relations
The Jed Foundation (JED)

## **Continued Conversation:**

State-Level Plans for Scaling Mental Health Policies



Submit your questions anonymously for our Q&A Session.



Join at **slido.com** using the code **#2602221** 



### **Audience Q&A**





# O SLA

#### Closing Remarks



Dr. Zainab Okolo
Senior Vice President of
Policy, Advocacy & Government Relations
The Jed Foundation (JED)



Sakshee Chawla
Senior Policy Analyst
State Higher Education Executive
Officers Association (SHEEO)

## Thank You



